Yosemite Community College District Recommendation Two

In order to fully meet the standard, the teams recommend that the District and the colleges review institutional missions and their array of course offerings and programs in light of their current budgets. (Standards III.D, III.D.1, ER 17)

To fully meet the recommendation, the Yosemite Community College District (YCCD), Columbia College, and Modesto Junior College (MJC) engaged in further review of their mission statements and array of course offerings and programs in light of current budgets. The review included a district wide discussion at the March 29, 2013, YCCD Strategic Planning Session of the three mission statements and how they relate to one another [2.01]. The district wide discussion brought forth a recommendation that Modesto Junior College shorten the mission statement adopted by the Board of Trustees on October 10, 2012, to ensure clarity and strengthen the linkage between the three institutional mission statements within the district. No recommendation for changes to the Yosemite Community College District or Columbia College mission statements resulted from the strategic planning meeting.

Yosemite Community College District Mission

The YCCD mission statement reads: “The Yosemite Community College District is committed to responding to the needs of our diverse community through excellence in teaching, learning and support programs contributing to cultural and economic development and wellness.”

The YCCD mission statement was reviewed and updated as part of the Strategic Planning Process initiated in November 2010 which resulted in the YCCD Strategic Plan 2007-2015 which was approved by District Council on April 27, 2011[2.02, 2.03]. The YCCD Strategic Plan provides the framework and support for all other college and central services plans. The YCCD mission and vision statements are the foundation for the YCCD Strategic Plan. The Board of Trustees approved the extended YCCD Strategic Plan 2007-2015 on May 11, 2011 [2.04].

District Council is the district wide governance committee comprised of representatives from each of the district constituency groups, central services, and the colleges. The purpose of this council is to make recommendations to the chancellor regarding the existence of needs, the establishment of priorities, and the allocation of resources on a broad, district wide basis. District Council serves as the coordinating body for the review of the district strategic plan. District Council affirmed the YCCD mission statement on April 25, 2012 [2.05].
YCCD and Columbia College Mission Relationship

During 2012, Columbia College reviewed and discussed all key planning statements including the Mission, Vision, and Core Values of the college. Changes were proposed to accurately reflect the core educational purpose of the college and to ensure alignment with the Yosemite Community College District mission statement. College Council approved all revisions to the key planning documents during the February 3, 2012 meeting [2.06]. Additionally, recommendations from the March 29, 2013 District Council Planning Session were reviewed and taken into consideration regarding mission statement alignment at the April 5, 2013, Columbia College Council meeting [2.01, 2.07]. Following discussion, it was agreed to support adding the statement, “Committed to utilizing its resources in responding...” to the Yosemite Community College District Mission Statement. Further, the Council was in agreement to consider the suggestions proposed at the District Council Retreat when revisiting the college mission statements in fall 2013. Finally, to facilitate better alignment with integrated planning, Columbia College has included as a part of the Program Review, aligning at least one college Goal for each resource allocation request.

YCCD and Modesto Junior College Mission Relationship

Over the course of 2012, MJC engaged in a review and revision of the college mission statement. The process was initiated to ensure that the MJC mission statement accurately reflected the current educational purpose, the intended student population, and the commitment to student learning in alignment with the Yosemite Community College District mission statement. Two workshops were held to gather input and to analyze data in support of mission statement revision [2.08, 2.09]. A workgroup convened to draft a new college mission statement that was adopted by the College Council on October 1, 2012, and approved by the YCCD Board of Trustees on October 10, 2012 [2.10, 2.11].

During the March 29, 2013 YCCD Strategic Planning Session, several workgroups noted that the MJC mission statement was too long and suggested that it be shortened to the first paragraph [2.01]. This recommendation received consent from the strategic planning participants and was brought to College Council for consideration on July 9, 2013 [2.12]. College Council affirmed the mission change on August 13, 2013, and the YCCD Board of Trustees took action to approve the revision on September 11, 2013 [2.13].

Mission, Course Offerings, and Programs

Columbia College and Modesto Junior College affirm and ensure that course and program offerings are aligned with the college mission through the curriculum approval process. Curriculum review requires that the role of the course in supporting the college mission be clarified [2.14]. The California Community College system focus on transfer preparation,
career technical education, and basic skills has further defined the purpose of instructional programs and courses at the colleges. To maximize opportunity for students during the extended period of reduced resources available to support instruction and student success each college implemented resource allocation processes that tie allocation to the college mission.

Columbia College established the Big Picture Budget Discussion Group (BPBDG) that reports to College Council. This group is founded on TLC – Transparency, Listen, and Communication – and is led by the college president. The group makes recommendations to College Council on budget development and resource allocation for general and restricted funds [2.15].

The Resource Allocation Council at MJC developed and implemented guiding principles which support resource allocation recommendations in periods of growth and reduction. The Resource Allocation Council is responsible for presenting a college budget recommendation to College Council each spring as part of the annual budget development process. The resource allocation process links budget and resource requests to the college mission, goals, learning outcomes, and student success [2.16].
District Recommendation Two  2.01-2.05 Evidence

2.01  District Planning Session Meeting Notes, 3.29.13 with Mission Alignment Across YCCD Table

2.02  District Council Agenda and Minutes, 4.27.11

2.03  YCCD Strategic Plan 2007-2015

2.04  Board of Trustees Agenda and Minutes, 5.11.11

2.05  District Council Agenda and Minutes, 4.25.12