

**Values for a Resource Allocation Model (many borrowed from the development of SB361)**

**Characteristics:**

- a. Promotes a "students first" culture by encouraging access and completion with an emphasis on equity
- b. The model must be strategic and widely accepted
- c. Simple enough to follow while still addressing these values
- d. Predictable
- e. Stable
- f. Have a multi-year application – not change formula each year
- g. Accommodate good and bad years
- h. Protects the integrity of base funding – no sudden or major changes
- i. In synch with District mission and goals
- j. Transparent
- k. Long term sustainability
- l. Direct connection between base funding and FTES

**Behavioral:**

- a. Promote a sensible use of public funding – no "spend it or you lose it"
- b. Rewards efficient use of funds; carryover savings at each site from year to year
- c. Maximize opportunity for cooperation between colleges & with district office
- d. Timely – in order for development of plans at colleges
- e. Encourage a culture of grant-seeking in part by maintaining a portion of the indirect funds generated by grants at the site

**Data driven:**

- a. Uses quantitative, verifiable factors – need for good data
- b. Metrics should be specific to the desired outcomes
- c. Annually assess the effectiveness of the model

**Institutional Costs**

	19/20 Budget	19/20 Actual	20/21 Budget	Change in Budget	21/22 Budget	22/23 Budget
<b>Information Technology</b>						
Ellucian contract	\$ 595,794	\$ 595,794	\$ 614,502	\$ 18,708	\$ 633,060	\$ 652,875
Microsoft (Computer Land) contract	\$ 157,557	\$ 157,557	\$ 162,504	\$ 4,947	\$ 167,412	\$ 172,652
<b>Insurance (Risk Management)</b>						
Liability/Employment Practices	\$ 837,567	\$ 837,567	\$ 863,867	\$ 26,300	\$ 889,955	\$ 917,811
Excess Liability	\$ 12,234	\$ 12,234	\$ 12,618	\$ 384	\$ 12,999	\$ 13,406
Student	\$ 15,925	\$ 15,925	\$ 16,425	\$ 500	\$ 16,921	\$ 17,451
Travel/Accident	\$ 2,900	\$ 2,900	\$ 2,991	\$ 91	\$ 3,081	\$ 3,178
Property/Auto Phys Damage	\$ 13,251	\$ 13,251	\$ 13,667	\$ 416	\$ 14,080	\$ 14,521
Legal fees	\$ 232,645	\$ 232,645	\$ 239,950	\$ 7,305	\$ 247,197	\$ 254,934
Annual Audit fees	\$ 100,000	\$ 100,000	\$ 103,140	\$ 3,140	\$ 106,255	\$ 109,581
Utilities (3 sites)	\$ 3,576,830	\$ 3,576,830	\$ 3,689,142	\$ 112,312	\$ 3,947,382	\$ 4,223,699
Elections						
Retiree Liability Transfer			\$ -	\$ -		
CalSTRS On Behalf Payments	\$ 2,900,000	\$ 2,900,000	\$ 2,900,000	\$ -	\$ 2,900,000	\$ 2,900,000
			\$ -	\$ -		
	\$ 8,444,703	\$ 8,444,703	\$ 8,618,807	\$ 174,104	\$ 8,938,343	\$ 9,280,106

Need election costs

Need discussion on Retiree Liability Transfer

20/21 Budget will be updated with 19/20 actuals and better estimates for 20/21 as the budget develops.

**Resource Allocation Model for 20/21**

**1. Start with the budget from 19/20 less any one-time allocations.**

	Columbia	MJC	Central Serv	Institutional	Total
19/20	\$ 14,721,161	\$ 65,299,320	\$ 27,887,347	\$ 8,444,703	\$ 116,352,531
Less 1X	(341,110)	(3,742,922)	(472,461)		(4,556,493)
20/21 Base	\$ 14,380,051	\$ 61,556,398	\$ 27,414,886	\$ 8,444,703	\$ 111,796,038
Percentage of total	12.9%	55.1%	24.5%	7.6%	
Percentage without Institutional Cost:	13.9%	59.6%	26.5%		
Columbia/MJC split	18.9%	81.1%			

**2. Add adjustments for SCFF split. No college loses money, but an additional allocation may be made.**

SCFF split using 3 yr average	14.6%	85.4%			
Dollars split according to SCFF	\$ 11,071,197	\$ 64,865,252			
Adjustment	\$ -	\$ 3,308,854			\$ 3,308,854
	\$ 14,380,051	\$ 64,865,252	\$ 27,414,886	\$ 8,444,703	\$ 115,104,892

**3. Add changes to Institutional costs.**

				\$ 174,104	\$ 174,104
	\$ 14,380,051	\$ 64,865,252	\$ 27,414,886	\$ 8,618,807	\$ 115,278,995

**4. Add prior year growth using the 3-year average excluding Basic Allocation**

19/20 Growth					\$ 20,000
19/20 3 year average	80%	20%			
	11.8%	88.2%			
	\$ 1,884	\$ 14,116	\$ 4,000		\$ 20,000
	\$ 14,381,935	\$ 64,879,368	\$ 27,418,886	\$ 8,618,807	\$ 115,298,995

**5. Add allocations based on budgeted revenues:**

Nonresident Student Tuition	\$ 110,000	\$ 610,000			\$ 720,000
Baccalaureate Tuition		\$ 40,000			\$ 40,000
	\$ 14,491,935	\$ 65,529,368	\$ 27,418,886	\$ 8,618,807	\$ 116,058,995

**6. Add compensation costs:**

Meet and confer					\$ -
Classification review					\$ -
Long/Step/Column					\$ -
PERS/STRS Rate Increase					\$ -
Fringe Benefit Increase					\$ -
Compensation settlement				\$ 4,267,214	\$ 4,267,214
	\$ 14,491,935	\$ 65,529,368	\$ 27,418,886	\$ 12,886,021	\$ 120,326,210

**7. Add new agreed upon ongoing items:**

Professional development					\$ -
Full time faculty					\$ -
New positions					\$ -
Strategic initiatives					\$ -
	\$ 14,491,935	\$ 65,529,368	\$ 27,418,886	\$ 12,886,021	\$ 120,326,210

**8. Add annual agreed-upon allocations:**

TCO facilities					\$ -
TCO IT					\$ -
Academic technology					\$ -
Strategic Initiatives					\$ -
	\$ 14,491,935	\$ 65,529,368	\$ 27,418,886	\$ 12,886,021	\$ 120,326,210

**9. Balance the budget**

Total Revenue	\$ 118,751,788				
Less Allocations	\$ (120,326,210)				
Remaining (Over)	\$ (1,574,422)				
Allocate the difference	\$ (219,061)	\$ (937,731)	\$ (417,630)		\$ (1,574,422)

<b>20/21 Ongoing Budget</b>	<b>\$ 14,272,874</b>	<b>\$ 64,591,637</b>	<b>\$ 27,001,256</b>	<b>\$ 12,886,021</b>	<b>\$ 118,751,788</b>
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**10. Add any one-time allocations**

Encumbrance carryforwards					
Ending balance carryforwards					
Negotiations meet & confer					
Operational costs					
Augmentations from fund balance	\$ 219,061	\$ 937,731	\$ 417,630	\$ -	\$ 1,574,422

<b>20/21 Ongoing &amp; One time budget</b>	<b>\$ 14,491,935</b>	<b>\$ 65,529,368</b>	<b>\$ 27,418,886</b>	<b>\$ 12,886,021</b>	<b>\$ 120,326,210</b>
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